TRANSLATING RESEARCH INTO ACTION

Randomized Evaluation: Start-to-finish

Rachel Glennerster J-PAL

Course Overview

- 1. What is evaluation?
- 2. Measuring impacts
- 3. Why randomize?
- 4. How to randomize
- 5. Threats and analysis
- 6. Sampling and sample size
- 7. Randomized Evaluation: Start-to-finish
- 8. Cost-effectiveness analysis and scaling up

Course Overview

- 1. What is evaluation?
- 2. Measuring impacts
- 3. Why randomize?
- 4. How to randomize
- 5. Sampling and sample size
- 6. Threats and analysis
- 7. Randomized Evaluation: Start-to-finish
- 8. Cost-effectiveness analysis and scaling up

Motivations

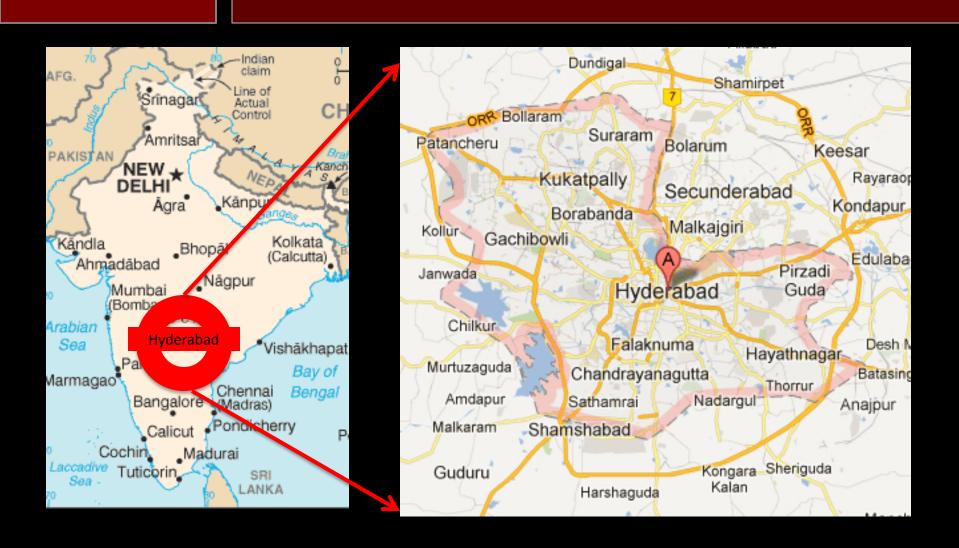
- Impact of microcredit one of two priorities for evaluation for JPAL
 - Large and growing area with many claims but no experimental evidence
 - Selection likely to be a major problem
- Needed to find the right opportunity
 - Representative program
 - Strong partner commitment
 - Sufficient sample size
- Took years of active search to find the right partner in Spandana

The partner: Spandana

- Launched in 1998
- By 2002: 16,400 clients
- Group lending, small but rising amounts
- For profit and less education focused, but similar to others
- Moving into a new city
- Very committed head in Padmaja Reddy



The setting: Hyderabad, India



About Hyderabad

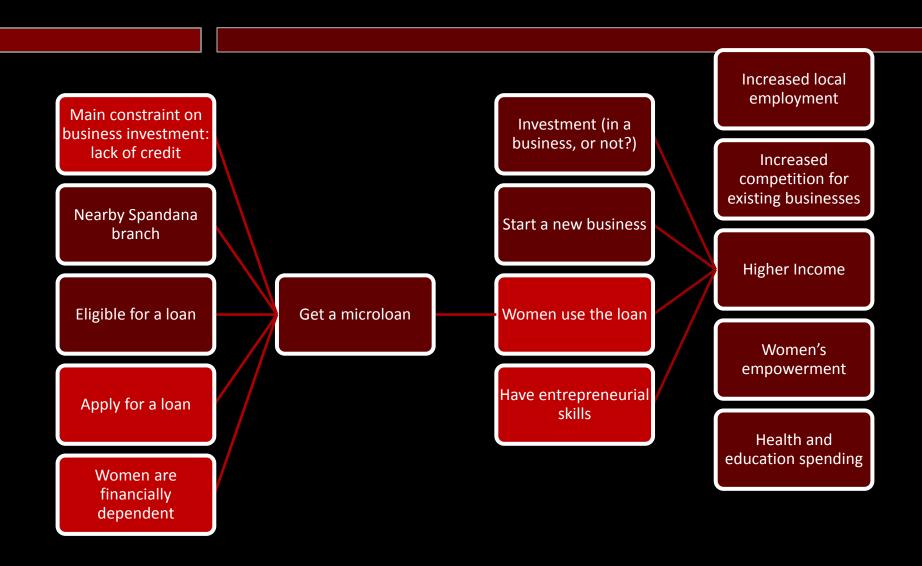
The city

- 1/3 of Hyderabad's population lives in slums
- In 2004, no MFIs were working in these neighborhoods
- Yet 69% of households had an informal loan

The households

- Avg. expenditure, per person per month: **Rs. 981** (\$18)
- Avg. debt : **R**s. **36,567** (\$670)
- Literacy rate: 68%
- Businesses per person: 30%
- Enrolled or finished studies?29%

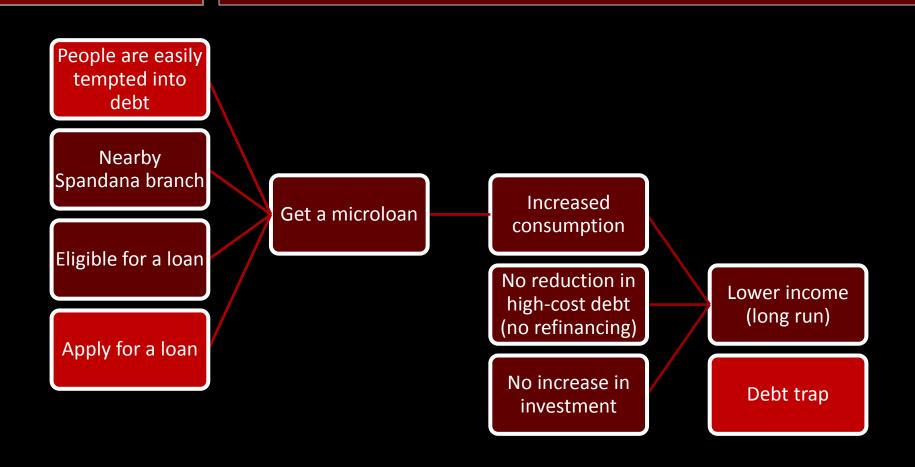
Theory of change: Entrepreneurship



Theory of change: Savings

Reduced expenditure Main constraint on on "temptation" investment: inability goods to save **Nearby Spandana** Investment (in a branch business, or not?) Women use the loan Higher income Eligible for a loan Get a microloan Women's Apply for a loan Avoid shocks empowerment Women are Loan acts as a financially commitment device dependent

Theory of change: Consumption



Log Frame

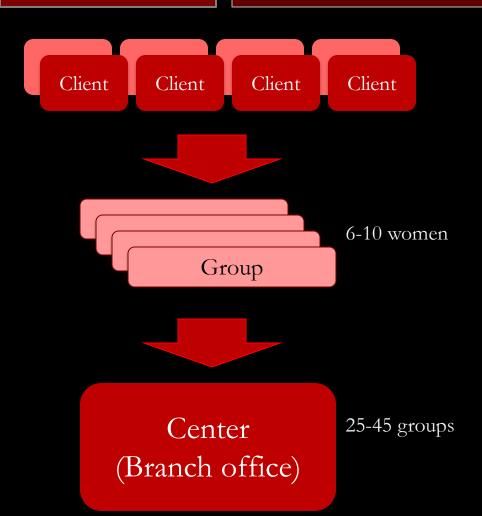
	Objectives Hierarchy	Indicators	Sources of Verification	Assumptions / Threats
Impact (Goal/ Overall objective)	Higher income	Spending	Household survey	Poor access to credit prevents households from investing in business or assets
Outcome (Project Objective)	Households start new businesses; expand existing ones	Purchase of durable goods	Household survey	No problems of self-control, no time-inconsistency
Outputs	Increased MFI borrowing	Number of microloans	Household survey, Administrative data from MFIs	No borrowing from informal sources
Inputs (Activities)	MFI branches are opened	Branches are operating; providing services	Branch visits/ surveys	Sufficient resources, funding, manpower

Research questions

Following conversations with Spandana, we (jointly) came up with...

- 1. What happens when you offer microcredit?
- 2. What's the take-up?
- 3. Does household expenditure change?
- 4. Are new businesses created? Do existing businesses make more profits?
- 5. What about education? Health? Female empowerment?

The intervention: The loans



• Clients must be:

- Female
- **–** 18-59 years old
- Residing in the same area for >1 year
- Valid ID/residential proof
- >80% of women in a self-formed group must own their own home

Measurement

Indicator	Instrument	Source	
Investment	Number of businesses per household; business size; duration; costs and revenue; sales	Household questionnaire: - Household member module - Business module	
Consumption	Monthly expenditures of the household, itemized; "Special" spending (e.g. weddings)	- Loan module - Health event module	
Women's empowerment	Decision-making by household members		
Health and education	Number of health events; tuition spending; education completed of all household members		

Challenges in measurement

- People mix household and business accounts and do not have a good idea of their profits
 - Walk people through recent revenue and expenditures
- Not accurate recall on loans
 - Is there strategic under reporting?
- Social outcomes
 - Low power and survey time so looked at likely channels, expenditures on health and education and women's control over expenditures

Research design

- What unit of randomization makes sense?
 - client? group? credit officer? center/branch office?
 - wanted impact on community, including spillovers
- Spandana reviewed neighborhoods for suitability
 - selected 120 originally but dropped 16 because mostly migrants
- Tradeoff—including more neighborhoods would give more power, but if low suitability, take up low and power low
- Eventually 104 neighborhoods: 52 treatment, 52 control
- Spandana wanted to get started but reviewing was slow
 - Randomized in groups as they came in.
 - Used matched randomization to increase power

Unit of randomization: The tradeoff

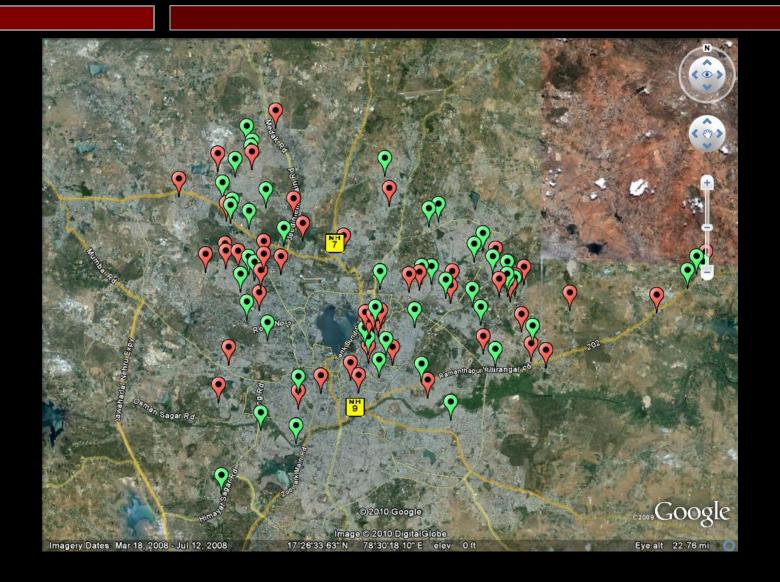
Pros

- People self-identified with these areas on the ground (they knew their neighborhood)
- If bigger unit, would lose power
- If smaller, no way to check out spillover effects

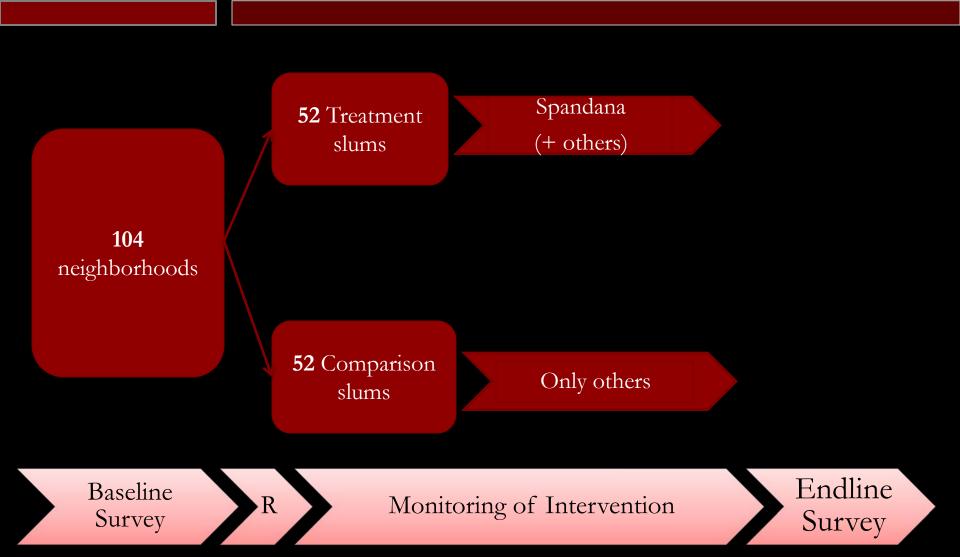
<u>Cons</u>

- Some neighborhoods were pretty small
- Potential for crossovers

Treatment and control areas



Research design



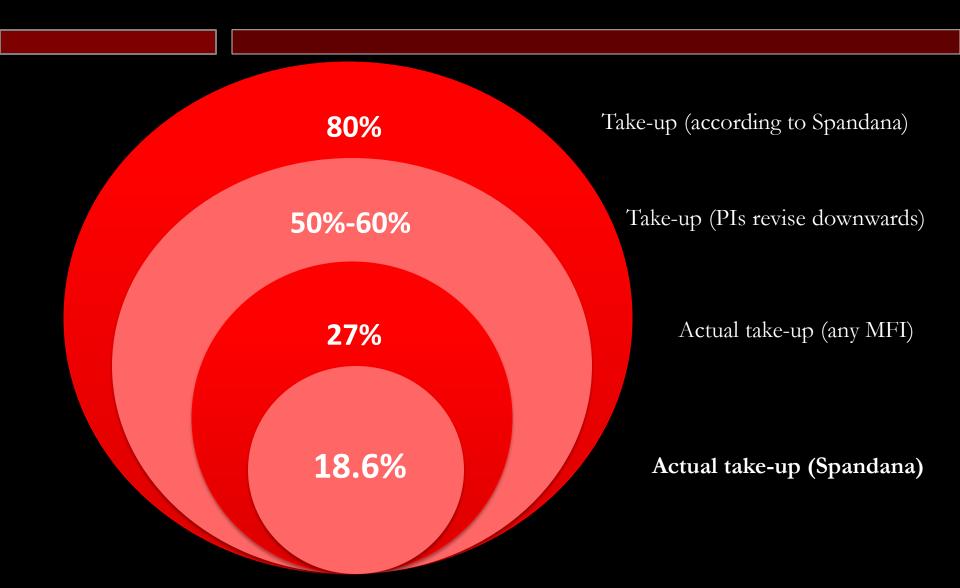
Baseline survey (2004)

- n = 2,800 households
- 120 neighborhoods identified by Spandana
- HHs randomly selected must have >1 eligible client (18-59 y.o. woman)
- No census, survey company used random walk
 - Ended up with overrepresentation of HH near center of slum
 - Endline done with census to get list of eligible HH

Threats and response to threats

- Invasion of controls
 - Incentivized credit offices went into controls
 - Other MFIs expanded operations rapidly
- Low take up
 - Special surveys to measure take up
- Worked with Spandana to restrict their credit officers
- Timing—take up rising in treatment and comparison
- Should we encourage more take up? No
- Over sample borrowers? No
- Massively increase sample at endline of those likely to borrow. Came with some costs.

The problem of take-up

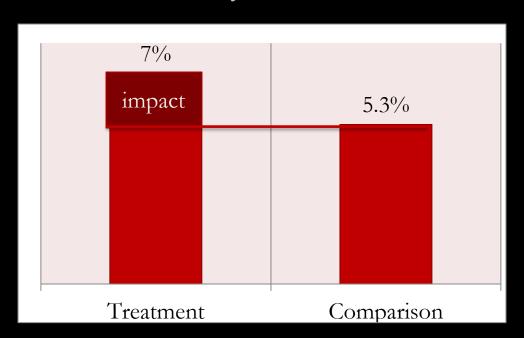


Endline survey (2007-2008)

- Census of HH
- n = 6,800 households
- same 120 neighborhoods
- resampled (new households)

Results: Businesses

- Overall take-up of loans: 27% (vs. 18.7%)
- 30% of loans were used to start new businesses
- 22% to buy stock for existing businesses



Percent of households operating a new business.

Results: Spending

- HHs with existing businesses
 - bought more durable goods
- HHs likely to start a business
 - cut back on temptation goods (tobacco, eating out, etc.)
 - and invested more
- HHs unlikely to start a business
 - Spent more on non-durable consumption
- No change in health, education, empowerment

The fourth estate chimes in



Long-term follow-up (2010-2011)

- n = 6,300
- 91% of first endline households identified
- Looking for long-term effects on expenditure, investment, health, empowerment etc.
- Are those who increased nondurable consumption in debt trap? Or did the extra spending come from reduced interest payments?
- Results forthcoming