

## J-PAL AFFILIATE SPOTLIGHT

# SHAWN COLE

Shawn Cole is a Co-Founder and Chair of the Board at Precision Development (PxD), the John G McLean Professor of Business Administration at Harvard Business School, and serves as a Co-Chair for J-PAL's Innovations in Data and Experiments for Action (IDEA) Initiative. For over twenty years, Shawn has researched what makes information impactful and how it can be effectively communicated, with a focus on banking and corporate and consumer finance in low- and middle-income countries.



Shawn and his research collaborators are aiming to lead a digital revolution in the practice of development economics, particularly for the delivery of information and services to low-income populations. His research, spanning financial advising for small businesses to the delivery of timely advice to smallholder farmers, focuses on harnessing the potential of

high-quality information and technology platforms in reaching a large number of people quickly and cost-effectively.

"We're going to see more and more approaches like this as governments realize that the cheapest and most effective way to communicate with their populations is to do so directly via a technology platform," he says.

This use of digital communication tools is emphasized most prominently in Shawn's work to improve the delivery of agricultural extension services. Extension services, or technical advice and inputs regarding agricultural practices that can "People are increasingly gaining access to information services and it's a particularly compelling opportunity to establish trusted brands, perhaps in cooperation with governments or nonprofits, to provide useful information to large numbers of people."

improve farm productivity, have traditionally been delivered in-person in low- and middle-income countries (LMICs): either through extension agents who physically visit farms or through farm field schools, in which groups of farmers come together to experiment with new agricultural practices. However, in many settings, these traditional models have had limited success in delivering timely and customized information to farmers who often live in remote areas.





HARVARD BUSINESS SCHOOL



Starting in 2011, Shawn and his research partners found that using mobile phones to send agricultural extension services to cotton farmers in Gujarat, India was impactful in causing them to adopt a number of recommended agricultural practices related to fertilizer, pesticides, and seed selection. Around the same time, J-PAL affiliated professors Lorenzo Casaburi (University of Zurich), Michael Kremer (University of Chicago), and Sendil Mullainathan (University of Chicago) found similarly promising results on farmer behavior by sending text message reminders about key tasks to be performed during the agricultural cycle to sugarcane farmers in Kenya.

Based in part on these results, Shawn, along with Michael Kremer, Dan Björkegren (Brown University), and Heiner Bauman, co-founded Precision Agriculture for Development (PAD, recently renamed Precision Development or PxD) in 2016 to leverage the growing use of mobile phones in LMICs and directly provide smallholder farmers with customized information and services to improve productivity.

PxD aims to harness agricultural technological innovations and data unearthed by agricultural trials on optimal farm inputs like seed varieties and fertilizer amounts and deliver this information to farmers. However, as important as it is to determine what is optimal, it is crucial to find a way to effectively communicate this information: "People are increasingly gaining access to information services and it's a particularly compelling opportunity to establish trusted brands, perhaps in cooperation with governments or nonprofits, to provide useful information to large numbers of people."

Shawn's interest in low-cost technologies goes beyond embedding them in randomized evaluations to how research is conducted on them in the first place. Borrowing from the tech sector, Shawn and his partners at PxD place great emphasis on rapid A/B tests to create a space for millions of farmers to provide continuous feedback on the services they receive and constantly improve the platform. Currently, PxD is servicing 5 million farmers across ten countries in Africa, Latin America, and South Asia through this iterative process.

For over twenty years, Shawn has researched what makes information impactful and how it can be effectively communicated. To Shawn, information, whether it be agricultural extension services, financial advice, or even education, "can be incredibly powerful if people believe it, trust it, and if they're willing to act on it and improve their lives."

#### RESEARCH TO POLICY: PROVIDING MOBILE PHONE-BASED EXTENSION SERVICES TO FARMERS

**Challenge:** Traditional in-person models of delivering agricultural extension services are expensive, difficult to scale, and often do not effectively deliver the customized, relevant, and timely information that smallholder farmers need to adopt farming practices that could increase their yields and profits.



**Research:** In 2011, Shawn and his collaborators tested the impact of a digital alternative to traditional extension models on the knowledge and adoption of effective farming methods among 1,200 cotton farmers across 40 villages in Gujarat, India. They tapped into the growing proliferation of mobile phones in India and provided a platform for farmers to call a hotline, ask questions, and receive responses.

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**Results:** Over the two-year period of the study, 90 percent of the farmers who signed up for the extension service had called into it and were 66 percentage points more likely to report using mobile phones to gather information as well as make farming decisions based on it. Farmers who used the service were also 12.5 percent more likely to adopt recommended technologies and seed varieties. However, researchers did not find an overall improvement in crop yield, a factor that may have been influenced by seasonal changes in rainfall.

**Research to Action:** Following encouraging results from randomized evaluations, Shawn and his partners founded Precision Agriculture for Development (renamed Precision Development or PxD) in 2016 to scale up the use of mobile phones to deliver customized and timely information to farmers across the globe. Currently, PxD is servicing 5 million farmers across ten countries in Africa, Latin America, and South Asia.

Shawn Cole has been a J-PAL affiliate since 2008. For more information about J-PAL and to read about Shawn's research, visit povertyactionlab.org/person/cole.

## ADDITIONAL INFORMATION

# Current university:

Harvard Business School

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## Education:

- PhD, Economics, MIT
- AB, Economics and German Literature, Cornell University

## **Other affiliations:**

Co-Founder and Chair of the Board at Precision Development (PxD)

### **Research interests:**

Education, financial literacy, agricultural risk management, and ICT for agriculture.